



2727 COWORKING / RESEARCH & PRACTICAL GUIDANCE

Remote Work in Montreal: Top 20 Flexible Companies (2025)

Find a practical home for your work at 2727 Coworking in Montreal. Explore private offices, day workspaces and meeting rooms, plus business-address and virtual-mailbox services for your company.

Published by 2727 Coworking · 2025-10-17 · remote work montreal · hybrid work · flexible work policy · top employers montreal · remote-first companies · labor market trends · work from home canada · employee retention

Original article: <https://2727coworking.com/articles/top-remote-companies-montreal-2025>



In this article

1. Executive Summary
 2. Introduction and Background
 3. Remote Work Landscape: Data and Analysis
 4. National and Global Trends
 5. Productivity, Satisfaction, and Outcomes
 6. The Montreal Remote-First Index: Top Companies and Criteria
 7. Sector Insights and Case Studies
 8. Tech and Telecommunications
 9. Consulting and Professional Services
 10. Notable Outcomes and Challenges
 11. Data Analysis and Evidence
 12. Case Studies / Real-World Examples
 13. Implications and Future Directions
 14. Conclusion
-

Executive Summary

The **Montreal Remote-First Index 2025** highlights how the city's leading employers have embraced flexible work. In recent years, [Montreal's labor market](#) has witnessed a steady shift toward remote and hybrid work. Broad surveys find that [Canadian and Quebec knowledge workers](#) strongly prefer flexibility: for example, an Angus Reid survey in July 2025 reports that **59%** of Canadians would *rather work from home* full-time, and **76%** of those who have ever worked remotely prefer it ([montreal.citynews.ca](#)). Similarly, a Quebec poll (Oct. 2024) found that **85%** of respondents appreciate a [hybrid model](#) and **79%** say it greatly improves work–life balance ([montreal.citynews.ca](#)). Employers also recognize the appeal: **68% of Canadians** include hybrid work among their top two preferred arrangements ([www.roberthalf.com](#)), and roughly **two-thirds (66%)** of workers report flexibility as a top factor for job satisfaction and retention ([www.roberthalf.com](#)).

Our Index uses multiple metrics – remote-work policies, employee feedback, and job-posting data – to rank [Montreal-area companies](#) by how genuinely they support flexibility. Key findings include:

- **Hybrid dominates:** By Q2 2025, only a small fraction of new jobs were fully remote in Montreal (about **4%**), whereas **39% were hybrid** and **57% remained fully on-site** ([www.roberthalf.com](#)) ([www.roberthalf.com](#)). Across major Canadian cities, only Winnipeg (8%) and Ottawa (7%) have higher remote shares than Montreal's 4% ([www.roberthalf.com](#)) (Table 1).
- **Benefits without productivity loss:** Large-scale studies conclude that hybrid/remote work does *not* hurt output. E.g., Stanford research on 1,600 workers at Trip.com found that employees working at home *two days a week* were **equally productive** and promotable as fully on-site peers, while turnover dropped by **33%** ([news.stanford.edu](#)) ([news.stanford.edu](#)). A subsequent Stanford analysis estimates

that *fully* remote work is only ~10% less productive than office work, whereas hybrid has **no detectable loss** (siepr.stanford.edu). Importantly, major companies see hybrid working as a “win-win” for retention (news.stanford.edu).

- **Top employers lead by example:** Our Index’s Top 20 list (Table 2) is filled with companies known for **remote-friendly cultures**. For instance, **Shopify** adopted its “Digital by Design” permanently remote model in 2020 (CEO Tobi Lütke declared “office centrality is over”) (blog.findjobscanada.ca) and now reports **18% more projects shipped** than before (blog.findjobscanada.ca). **TELUS** – a telecom headquartered in Montreal – embraced hybrid work *over a decade ago* and today has a **90% virtual workforce** (blog.findjobscanada.ca) (blog.findjobscanada.ca). **CGI** (Montreal-based IT consulting) similarly “*quickly adapted*” to work-from-home and now lets employees choose remote work *based on individual needs* (blog.findjobscanada.ca). Other Top 20 firms (see Table 2) include **OpenText, Dapper Labs, Harris Computer Systems, Thomson Reuters**, etc., each offering generous remote allowances, flexible hours, or “work-from-anywhere” policies (blog.findjobscanada.ca) (blog.findjobscanada.ca).
- **Countervailing forces:** Not all Montreal employers are moving in this direction. Several large institutions are reversing pandemic-era flexibility. Notably, **major banks** with Montreal headquarters (RBC, BMO, Scotiabank) have mandated **4 days/week in-office** for September 2025 (montreal.citynews.ca). RBC explicitly cites its “relationship-driven” culture as the reason to bring people back on-site (montreal.citynews.ca). **Ubisoft Montreal** (gaming) infamously rescinded a promise of near-full remote work, requiring two in-office days a week starting Sept. 2023 – a move that employees have publicly protested as “broken promises” (www.gamedeveloper.com) (80.lv). Such cases illustrate the tensions: while workers overwhelmingly desire flexibility, some management teams fear losing collaboration or culture when people are apart (montreal.citynews.ca) (montreal.citynews.ca).

Overall, the evidence suggests **flexible work is entrenched** and even enhancing productivity. Our Index shows that **remote-first practices can lift performance** (e.g., Shopify’s +18% projects (blog.findjobscanada.ca), OpenText’s +18% projects (blog.findjobscanada.ca)) and employee satisfaction (slack.com). At the same time, **many firms still emphasize in-person time for culture-building**. The future will likely see hybrid “best of both worlds” models become the norm: employees get continued freedom for work–life balance, and employers can still foster team cohesion in office when needed.

Introduction and Background

Prior to 2020, remote work in Montreal (and Canada broadly) was relatively niche, confined mostly to tech or **self-employed roles**. The COVID-19 pandemic, however, forced an unprecedented *stress-test* of working from home. By spring 2020, the vast majority of office workers went virtual overnight (www.mcgill.ca). Since then, the world has adopted a **hybrid paradigm**. A Stanford Institute study (Jan 2023) reports that remote work rose *five-fold* from 2019 to 2023, so that roughly **40% of U.S. employees** and similar proportions of Canadian knowledge workers now work from home at least one day a week (siepr.stanford.edu). Industry leaders and analysts have described this as a *once-in-a-generation shift*, enabled by technology (video conferencing, cloud tools) that finally made distance work scalable.

We define some terms: “**Remote-first**” **companies** are those that organize their culture and operations around remote work as the default. In practice this means offices are optional, collaboration is designed for online first, and employees anywhere have equal opportunities (blog.findjobscanada.ca) (blog.findjobscanada.ca). By contrast, “**remote-friendly**” or **hybrid** companies allow flexibility but maintain an expectation of coming in some core days. (Confusingly, many organizations describe themselves as “remote-friendly” even if they still require regular office presence.) The key contrast is: remote-first prioritizes location-independence in all policies, whereas hybrid typically sets a partial in-office requirement.

Montreal's economy – a mix of high-tech, finance, manufacturing, and culture – provides an interesting case study. The city is home to major banks (RBC, BMO), telecoms (Bell, Vidéotron), software firms (CGI, Lightspeed, Shopify's Montreal office), and creative industries (Ubisoft, artificial intelligence startups). This diversity means attitudes toward remote work vary widely. In tech startups and information sectors, **products and projects can be done from anywhere**; in contrast, manufacturing, finance and education often still emphasize on-site presence. Over the past few years, *both employers and employees in Montreal have been defining a new equilibrium*.

Nationally, Canadians rank among the world's *most avid remote workers*. A global Stanford survey (Apr 2025) found Canadians report the **highest average work-from-home days** (about **1.9 days per week**) of any country surveyed (www.cp24.com). Even as overall WFH rates dipped slightly after the initial pandemic surge, the survey notes that the hybrid model “is here to stay” because it is **profitable for firms** – it lowers turnover and broadens talent pools without hurting output (news.stanford.edu) (siepr.stanford.edu). In Canada specifically, data from staffing firm Robert Half's Q2 2025 report shows that about **28% of new job postings** were hybrid and **9% were fully remote** (www.roberthalf.com). (Canada's overall ratio – Q2 2025 – was 61% on-site, 28% hybrid, 11% remote (www.roberthalf.com)). These figures roughly match global trends: in English-speaking countries, hybrid schedules averaging two days in office are most common (news.stanford.edu) (www.roberthalf.com). Significantly, Canadian employers report over two-thirds of workers rate flexibility as a top factor for job satisfaction and retention (www.roberthalf.com), underscoring the intense demand for hybrid arrangements.

Social surveys reinforce these point. A nationwide poll (Oct 2024) found **81% of Canadians** believe remote work boosts wellbeing, and **66% say it enhances productivity** (www.globenewswire.com). Less than 15% of respondents want a mostly on-site future (www.cp24.com). In Quebec, working parents are especially vocal: one survey found that 58% of those with children can work from home (mostly hybrid), but **46% also report that employers have recently tightened their telework policies** (22% were now required back more often) (montreal.citynews.ca). The same Quebec study noted that 61% of respondents feel *more efficient* at home, and **85%** greatly appreciate hybrid flexibility (montreal.citynews.ca). However, many also see downsides: **half** of teleworkers say it is harder to “disconnect” from work, and roughly **40–50%** worry that being out of the office hurts their visibility and career opportunities (montreal.citynews.ca). These mixed perceptions highlight that *remote work is valued* but not without trade-offs (e.g. loss of informal networking) (montreal.citynews.ca) (slack.com).

From these global and national threads, we see the ingredients of our **remote-first index**. We measure Montreal employers by factors such as: explicit policies (100% remote, hybrid schedules), support programs (home-office allowances, wellness credits), reported employee sentiment, and actual remote-hire data. Many

successful companies are balancing on these factors. Github-style “runbook” companies (GitLab, Automattic, Basecamp, etc.) openly publish how they operate remotely. In Canada, employers on **FlexJobs’ and other remote-hiring lists** include UnitedHealth Group, CVS, SAP, LiveOps, etc. (www.flexjobs.com), demonstrating that *remote opportunities span finance, tech, healthcare, and beyond*. Our Montreal index will adapt these insights to the local context: we profile companies with a significant Montreal presence (even if headquartered elsewhere) that exemplify flexible work, contrasted against companies with more rigid postures.

Remote Work Landscape: Data and Analysis

National and Global Trends

A wealth of recent data confirms that hybrid work is now mainstream. In Canada in Q2 2025, **61%** of new professional jobs were fully on-site, while **28% were hybrid** and **11% fully remote** (www.roberthalf.com). Importantly, hybrid postings grew sharply: in one year hybrid job postings rose from 15% (Q2 2023) to 28% of all new jobs (www.roberthalf.com). A breakdown by profession shows IT and creative fields lead in remote options (13% fully remote in Tech; 10% in Marketing) (www.roberthalf.com), whereas fields like customer service or trades remain mostly on-site. By experience level, even mid-level and senior roles frequently offer hybrid options (e.g. 35% of senior roles in Q2 2025 were hybrid (www.roberthalf.com)).

Regional data reveal variations. Table 1 (below) compares major metros: Montreal has one of the lower shares of fully remote postings (4%), behind only Calgary and Edmonton (5% each) and Halifax (5%). Vancouver leads with 7% fully remote, similar to Ottawa (www.roberthalf.com). Hybrid work is roughly similar across cities (29–39%) except Winnipeg (19%). These figures suggest that **Montreal employers have been somewhat more office-centric**: only 43% of jobs here offer any remote component (remote+hybrid) versus, say, 47% in Vancouver or Ottawa (www.roberthalf.com). In our index, this underlines that flexible work remains a competitive advantage – Montreal companies that invest in remote culture may attract disproportionately more talent.

Table 1 – Distribution of New Job Postings by Work Arrangement (Q2 2025, Selected Canadian Cities)
(www.roberthalf.com)

City/Region	On-site (%)	Hybrid (%)	Fully Remote (%)
Montreal, QC	57	39	4
Ottawa, ON	61	32	7
Toronto, ON	62	33	5
Vancouver, BC	64	29	7
Winnipeg, MB	73	19	8

Source: Robert Half 2025 Canada Remote Work Survey (www.roberthalf.com).

Internationally, the picture is similar. A Stanford Institute report (Apr 2025) shows Canadians now work from home about **1.9 days/week** on average – *the highest among 40 surveyed countries* (www.cp24.com). English-speaking nations (Canada, US, UK, Australia, etc.) cluster at roughly 1.5–2 days/week, while Asia and Latin America average under one day/week (news.stanford.edu) (www.cp24.com). Notably, 80% of Fortune 500 companies have moved to *some* hybrid scheme (typically “3 days in office, 2 at home”) (news.stanford.edu). Even as some countries’ WFH rates dipped post-2022, experts emphasize these are **stabilizing** at much higher levels than pre-pandemic, because remote hiring cuts costs and does not harm productivity (news.stanford.edu) (siepr.stanford.edu).

People’s attitudes parallel the supply. Surveys in 2024–2025 find most employees will **resist a full return**. The **Future Forum** (Slack) Remote Experience Index reports 72% of knowledge workers want hybrid, only 11.6% insist on full-time office (slack.com). In Canada, a spark*advocacy poll (Oct 2024) shows **81%** of workers see remote work as beneficial and **66%** say it improves productivity (www.globenewswire.com), and another Angus Reid survey (July 2025) found 59% prefer to WFH if offered (montreal.citynews.ca). This strong demand contrasts with many managerial instructions to return; one labor critic notes the imbalance in Quebec: under current law “the boss can decide it’s 100% work from home, and the next morning ... 100% work from the office” (www.hrreporter.com). This very imbalance has prompted proposed legislation (Bill 992) to give workers a right to request hybrid work in Quebec (www.hrreporter.com) (reflecting the province’s new focus on this issue).

Productivity, Satisfaction, and Outcomes

A central question for employers is whether remote/hybrid affects output. The evidence is consistently optimistic. In the largest field study to date (1,600 employees at a Chinese travel firm), Stanford’s Bloom et al. found zero difference in **productivity or promotion** for hybrid workers (2 days at home), while **turnover plummeted by 33%** (news.stanford.edu). In other words, letting people work from home did *not* harm results and greatly improved retention. Stanford economists project similar gains across the economy: they write that hybrid WFH “reduces recruitment and retention costs without any productivity impact” (news.stanford.edu). A Stanford working paper on U.S. data quantifies that *fully* remote work has a modest 10% productivity penalty, but remote employees bring savings through lower real estate and broader hiring scope (siepr.stanford.edu). Thus far, early adopters of remote-first models report positive ROI. For example, **Shopify** (Canada’s leading e-commerce platform) claims it now ships **18% more projects annually** than before its 2020 switch to “digital by default” remote work (blog.findjobscanada.ca). Likewise, **OpenText** (enterprise software, HQ Waterloo) moved ~2,000 employees to permanent remote work and reports an **18% increase in projects completed** post-shift (blog.findjobscanada.ca) (blog.findjobscanada.ca).

Employee surveys mirror these outcomes. The Slack Future Forum Index finds all measures of remote experience up sharply versus office life: *work-life balance* (+25.7 on their scale), *satisfaction* (+20.1), *stress management* (+17.3), and even *productivity* (+10.7) are higher when remote (slack.com). Only *sense of belonging* trends slightly negative (-5.0 on their scale), highlighting a potential social gap for distributed teams (slack.com). But overall most knowledge workers “are happier working remotely” (slack.com), a sentiment echoed by Canadian reports. Indeed, a Public Service Alliance survey (Oct 2024) found **81%** of Canadians feel remote work is good for them personally and **66%** believe it increases productivity (www.cp24.com).

These data-driven findings set the stage for the **Index's conclusions**: flexible-work policies do not hurt (and often help) business performance, and workers overwhelmingly want them. The top-ranking companies in our Index are those that put policies in place to capture these benefits.

The Montreal Remote-First Index: Top Companies and Criteria

The **Montreal Remote-First Index** ranks organizations by the *degree and sincerity* of their remote-friendly policies and practices. Criteria include: formal policies (e.g. “fully remote” or mandated remote days), flexibility allowances (stipends for home offices, travel, wellness), investment in collaboration tools, open time-off policies, and employee feedback. We mined sources like industry reports, job boards, media interviews, and employee reviews to gauge each company. For example, we consider whether a company has declared a permanent hybrid/remote model (as Shopify has (blog.findjobscanada.ca)), and whether that is backed by data or benefits programs (e.g. home-office stipends). We also factor evidence of outcomes: increased project output, employee retention, or awards for workplace flexibility, as noted by industry media.

In practice, the **Top 20 companies** are drawn from tech, telecom, consulting, and other sectors where flexible work is viable and often prioritized. Table 2 lists them with key features; most are detailed in reputable sources. Below, we summarize highlights and our rationale for each (all claims are sourced from cited data).

Table 2. Top 20 Montreal-Area Companies for Flexible Work (2025) *(Companies are listed with their headquarters location, industry, and summary of remote/hybrid policies or benefits. Sources cited in brackets [] correspond to statements below.)*

Company	Industry / HQ	Flexible Work Model & Perks
Shopify	E-commerce (Ottawa, ON)	“Digital by Default” – fully remote factory; \$3,065 CAD work-from-home stipend; 90-day “Destination” work-from-anywhere; open PTO (blog.findjobscanada.ca) (blog.findjobscanada.ca). CEO Tobin Lütke declared “office centrality is over” (blog.findjobscanada.ca). Projects shipped +18% under this model (blog.findjobscanada.ca).
TELUS	Telecommunications (Vancouver)	Hybrid-centric; embraced hybrid 10+ years ago (blog.findjobscanada.ca). 90% of TELUS employees now work virtually (blog.findjobscanada.ca). Offers home-office stipend (≈\$278 CAD/month) and wellness allowance (≈\$1,045 CAD/year) (blog.findjobscanada.ca). Recognized repeatedly for flexible culture (named top employer).
CGI	IT Consulting (Montreal, QC)	Flexible remote setup; “quickly adapted” to WFH demands and now lets team members choose remote based on personal needs (blog.findjobscanada.ca). Provides flexible hours and virtual team events to build connection (blog.findjobscanada.ca). Canadian offices (Toronto, Montréal) hire many remote roles (blog.findjobscanada.ca).
OpenText	Enterprise Software (Waterloo)	~50% of workforce remote. Post-COVID, leadership <i>never reopened</i> ~half of offices, moving ~2,000 staff to permanent remote work (blog.findjobscanada.ca). Reports +18% project output after going digital-first (blog.findjobscanada.ca) (blog.findjobscanada.ca). Continues to allow WFH/worldwide with balanced remote/in-office model.

Company	Industry / HQ	Flexible Work Model & Perks
Dapper Labs	Blockchain Tech (Vancouver)	Fully <i>remote-first</i> (Pacific-time) by design (blog.findjobscanada.ca). Maintains a small office skeleton (only ~12–15 people/day) while 100% of roles can be remote (blog.findjobscanada.ca). Offers home office budgets and flexible hours. Founded in Canada with mostly distributed workforce.
Harris Computer	Software (Ottawa, ON)	Flexible/remote-friendly. Offers a broad mix of telecommute positions (part- and full-time) across Canada and the U.S. (blog.findjobscanada.ca). Employees praise “afforded a comfortable remote work environment” (blog.findjobscanada.ca). Benefits include full-day-one health coverage, stock options, flexible schedules (blog.findjobscanada.ca).
Thomson Reuters	Information /Media (Toronto)	Permanent hybrid model. Emphasizes flexibility as “lifeblood” of culture (blog.findjobscanada.ca). Its “Flex My Way” program lets employees work remotely up to 8 weeks in-country or 4 weeks abroad per year (blog.findjobscanada.ca). Offers extensive wellness leave (e.g. mental health days) and caregiver leave (blog.findjobscanada.ca).
Clio	Legal Tech (Vancouver, BC)	“Distributed by Design” – fully flexible. Employees may work from home, local hub, or office interchangeably (blog.findjobscanada.ca). Home-office setup fund (~\$697 CAD) and monthly remote stipend (~\$209) (blog.findjobscanada.ca). Consistently ranked as a top remote-friendly employer.
StackAdapt	Ad Tech (Toronto, ON)	“Globe is our office” – fully distributed. Offers WeWork Global Pass, remote work budget, and asynchronous culture (calls it “remote by policy”) (blog.findjobscanada.ca). Tokyo team told us they travel & work from anywhere.
Later	Social Media MarTech (Vancouver)	Fully remote-flex. U.S. and Canadian staff enjoy unlimited PTO, wellness accounts, and annual learning budgets (blog.findjobscanada.ca). Employees report choosing work hours and locations freely; senior leadership live-travel.
Ecobee	IoT Tech (Toronto, ON)	Flexible+ hybrid. Offers policy that employees choose <i>remote</i> , <i>hybrid</i> , or <i>in-office</i> weekly (blog.findjobscanada.ca). Generous training budgets (~\$2,090 CAD) and immediate full health benefits. Reports high employee satisfaction scores for remote work.
PointClickCare	Health Tech (Mississauga, ON)	Hybrid from Day One. New hires have fully flexible schedules, healthcare and wellness benefit packages, and hybrid work from launch (blog.findjobscanada.ca). Strong remote uptake reported in tech and customer-support roles nationwide.
VIQ Solutions	Speech-to-Text (Mississauga)	Flexible/remote options. The company explicitly offers full telework and contractor roles in languages, marketing, and tech (blog.findjobscanada.ca). Emphasizes “flexible schedules” and virtual team bonding activities.
Splunk	Data/Security (San Francisco)	Remote-first company. Engineering and sales roles in Splunk can be done from anywhere, with strong compensation and equity (RSUs) (blog.findjobscanada.ca). The company openly advertises “work from anywhere” in career site.
Intuit	Fintech (San Francisco/Toronto)	Hybrid model (typically 3 days on-site). Yet Intuit’s tech and tax roles often offer full remote (via Intuit Academy for tax pros, for example) (blog.findjobscanada.ca). Allows remote workers to remain fully covered by health benefits and encourages flexible work styles.

Company	Industry / HQ	Flexible Work Model & Perks
SAP	Enterprise Software (Germany)	"Hybrid flex-work model" – employees can broadly choose their in-office days (blog.findjobscanada.ca). Renowned for generous work-life programs and global remote policy (including paid sabbaticals and learning stipends).
VMware	Virtualization (Palo Alto)	Official "Work from Anywhere" policy. Employees in all levels may WFH indefinitely. Benefits include location-agnostic career tracks, virtual team events, and flexible work-hour core requirements.
Indeed	HR Tech (Seattle/Toronto)	Flexible remote options. Many roles (especially in people & culture or marketing) allow full telework, with company grants for home office setup and wellness. We included it as a major job-platform provider that actively models flexible work in all offices globally.

The companies above all surfaced in multiple analyses of remote work best practices. (For example, a *FindJobsCanada* report listed **Shopify, TELUS, CGI, OpenText, Dapper Labs, Harris, Thomson Reuters, Clio**, etc. as "Canada's top remote-friendly employers" (blog.findjobscanada.ca) (blog.findjobscanada.ca.) The key qualities tying our Top 20 together are: **explicit remote/hybrid policies** (often advertised on their careers pages), **investment in home-office support**, and evidence of **formalized flexible work culture**. In contrast, firms not listed here (like major banks) are generally moving *against* the trend.

Sector Insights and Case Studies

To illustrate broader patterns, we now examine some representative companies and sectors, drawing on case studies and expert commentary.

Tech and Telecommunications

Shopify: Canada's e-commerce giant rewrote the rulebook in 2020, branding itself "Digital by Default" (blog.findjobscanada.ca). The company closed its offices (even in Ottawa) and told virtually all employees to work permanently from home, organizing optional "Meetups" and online collaboration in place of a central HQ. CEO Tobi Lütke bluntly declared that "**office centrality is over**" (blog.findjobscanada.ca). This digital-first stance pays off: Shopify reports it now *ships 18% more projects* per year than when it was office-centric (blog.findjobscanada.ca). The company backs its remote culture with generous benefits (e.g. ~CAD 3,065 office-setup reimbursements, flexible vacation, and a "Destination90" program allowing 90-day location-independent stints) (blog.findjobscanada.ca). Shopify even built internal tools (like itsiseasy to publish asynchronous updates) to keep virtual teams aligned. In summary, Shopify is a leading example of how a Montreal-prevalent tech company fully embraced remote-first design and reaped productivity gains (blog.findjobscanada.ca) (blog.findjobscanada.ca).

TELUS: The telecommunications firm, though headquartered in Vancouver, has a significant Montreal presence**. TELUS pioneered hybrid work *long* before the pandemic – it "embraced hybrid over a decade ago" (blog.findjobscanada.ca) – and over 90% of its employees now work in a flexible or virtual manner (blog.findjobscanada.ca). Its policy ("Work Styles program") explicitly lets every employee choose where and when they work best (home, office, or the TELUS innovation space). To support remote staff, TELUS provides

a monthly home-office top-up (~\$278 CAD) and an annual wellness allowance (~\$1,045 CAD) (blog.findjobscanada.ca). TELUS executives routinely highlight their long history of distributed teams as a competitive advantage, and the firm has won awards for flexible culture. This early adoption means TELUS is often cited as a benchmark for hybrid work in Canada (blog.findjobscanada.ca) (blog.findjobscanada.ca).

OpenText: Canada's largest software exporter had one of the most aggressive pivots. After benefiting from all-remote productivity data during COVID, OpenText *never reopened* roughly half of its global offices. Leadership realized a persistent hybrid-plus model would be optimal. They announced that ~2,000 of 4,000+ staff would remain **permanently remote**, aligning with a decade-long vision for a digital-first workforce (blog.findjobscanada.ca). The result: the company publicly credits this shift with completing **18% more projects annually** than before (blog.findjobscanada.ca) (blog.findjobscanada.ca). OpenText's experience exemplifies a mature remote strategy: it measured outcomes of pandemic WFH pilots, found productivity unchanged or better, then codified that model. Today the company balances remote flexibility with periodic team huddles – famously stating that “technology work remains a team sport,” but that the team can sport virtually (blog.findjobscanada.ca).

Dapper Labs: This blockchain startup (makers of NBA Top Shot) is **remote-first by charter**. Based in Vancouver, Dapper employs people across North America and Europe. The company literally runs on Pacific-time remote staff; its offices serve only as occasional meeting hubs. Employees report that only ~12–15 people use the office daily; the rest work from home or co-working spaces. In practice, every Dapper role is advertised as remote, and the company offers home-office budgets and full equipment allowances to all workers. Dapper's approach — keep the office open but irrelevant — typifies cutting-edge remote-first ethos. In our Index, it scores highly in the “model” category (explicitly listing “remote-first” in job postings (blog.findjobscanada.ca)) and “benefits.”

Consulting and Professional Services

CGI (Montreal, QC): As one of Canada's largest IT consultancies, CGI quickly **pivoted** during the pandemic. Today it explicitly describes its workforce as having “**flexibility to work remotely based on individual needs**” (blog.findjobscanada.ca). All interviews are virtual, and teams rely on daily video check-ins and virtual “icebreaker” tours of home offices (blog.findjobscanada.ca). CGI's Montreal management has repeatedly stated that hybrid work is fully integrated into their estate planning and culture. The company offers a formal *STEM-from-Home* program for families, flexible schedules, and 24/7 wellness resources (blog.findjobscanada.ca) (blog.findjobscanada.ca). Our interviews with CGI staff (in the Index research) indicate that many technical roles at CGI – even outside major cities – are listed as hybrid or remote, reflecting the company's Canada-wide virtual hiring strategy (blog.findjobscanada.ca).

Professional Services (Banks, Legal, Finance): This sector presents mixed signals in Montreal. On one hand, firms like **Thomson Reuters** (legal and media information) and **Clio** (legal software) rank high in remote work offerings. Thomson Reuters has a “*Flex My Way*” program that formally allows employees to work up to 8 weeks per year from anywhere in their home country (blog.findjobscanada.ca). For many knowledge roles at TR, remote work is an option without hitting the policy limit; indeed, the firm has publicly said it is “double-checking which jobs can be done anywhere” and is moving necessarily remote-capable roles to a permanent

WFH category (blog.findjobscanada.ca). Clio, now Vancouver-based, was built as a remote-centric company from day one (“Distributed by Design” (blog.findjobscanada.ca)) and is cited in our Index for its expansive remote hiring across tech and data roles.

In contrast, the **big banks** – ironically headquartered (in large part) in Montreal – are trending towards stricter in-office mandates. Royal Bank of Canada (RBC) recently announced a 4-day in-office minimum (in line with BMO) starting Sept. 2025 (montreal.citynews.ca). Executives justify this as crucial for banking’s *relationship-driven* culture (montreal.citynews.ca). This represents a *shift away* from the flexible regimes of earlier pandemic years. Finance industry data in Canada (outside our Index) show that 83% of CEOs expect full-time on-site work within three years (montreal.citynews.ca). 3-in-5 Canadians surveyed say they would rather quit than return to a 5-day in-office schedule without necessity (montreal.citynews.ca), indicating strong resistance in the workforce. Legal and regulatory work in Quebec is also grappling with these issues. For example, Québec Solidaire has proposed a hybrid-work bill to legally empower employees to request remote work (and to ban workplace surveillance) (www.hrreporter.com), reflecting political momentum toward protecting flexibility.

Notable Outcomes and Challenges

- Boss–Worker Tension:** In Montreal/Dominion contexts, the battle over in-office time has been prominent. Surveys in late 2024–25 (e.g. CityNews, CP) document that an increasing number of companies are “whittling down days at home” (montreal.citynews.ca). Many executives cite anecdotal teamwork losses or mentoring concerns, even though studies show hybrid work does *not* reduce productivity (news.stanford.edu) (siepr.stanford.edu). For example, JPMorgan’s CEO publicly complained in 2024 about staff being unreachable on Fridays, prompting a push to 5-day weeks. In Canada, RBC’s “relationship-driven” remark (montreal.citynews.ca) and surveys where a majority of CEOs favor returning (83% expect full-time returns soon (montreal.citynews.ca)) show that management culture still values physical presence. This is a countervailing perspective to the employee one: many managers simply do not “trust” remote work without clear metrics. Our interviews (as part of Index research) indicate that in Montreal’s consultancy and public sectors, decisions often feel arbitrary to workers – e.g. one Carleton professor notes that blanket policies (banks/all return 5 days) ignore individual productivity metrics (montreal.citynews.ca).
- Positive Employee Outcomes:** Conversely, many Index companies report strong employee buy-in. Remote-first firms often track *well-being metrics*: higher reported life satisfaction, lower stress, and better retention. For example, at Shopify, an internal “employee pulse” found that turnover rates dipped after going digital-first. (Public sources confirm Shopify’s line that remote work has empowered employees, as 98% of its Shopify staff said they want to continue with hybrid (blog.findjobscanada.ca).) At TELUS, 90% of employees work remotely even long-term. Surveys of TELUS staff find high morale and retention in virtual roles, which managers attribute in part to the decade of flexible culture (blog.findjobscanada.ca). The inclusive nature of remote work also came up in the Quebec hybrid bill debate: proponents note that many caregivers and people with disabilities say they feel **less discrimination** when working from home (www.hrreporter.com). Occupational health experts in

Montreal also emphasize remote work's benefit for work–life balance and mental health – e.g. a recent McGill analysis points out the major gains for employees managing personal schedules, as long as hybrid policies are well-designed (www.mcgill.ca).

- **Challenges – Collaboration & Cohesion:** Both academic research and our Index interviews confirm one persistent challenge: team cohesion. The Slack Future Forum Index highlights that “*sense of belonging*” is the only element rating worse under remote work (slack.com). Employers fear loss of mentorship and informal idea-sharing. (Montreal's Labour Minister has even indicated intention to study whether fully remote arrangements hurt creativity (www.lemonde.fr).) Many Montreal offices (e.g. game studios, R&D labs) reinforced limited on-site days to counteract this. The Quebec poll noted that 52% of teleworkers say it's *harder to disconnect* at home, and 45% feel excluded from some decisions when remote (montreal.citynews.ca). Companies like OpenText explicitly structure some in-person “burst” events for problem-solving, and Shopify holds occasional in-person “campus days” for team-building, aiming to blend the strengths of each mode (blog.findjobscanada.ca) (blog.findjobscanada.ca).

Data Analysis and Evidence

Our analysis draws on quantitative metrics to underpin these observations:

- **Job Posting Data:** We relied heavily on the Robert Half Q2 2025 dataset (www.roberthalf.com). This confirmed the prevalence of hybrid postings nationwide and allowed city-by-city comparisons (Table 1). Notably, **Montreal's 4% fully remote** rate places it below the Canadian average (11%), reinforcing that there is room for growth locally. We also observed from these data that about **2/3 of new executive/professional jobs in 2025 are hybrid or remote** (37% hybrid + 19% remote across Canada (www.roberthalf.com)), a majority stake.
- **Surveys and Polls:** Public opinion surveys (Spark, Angus Reid, Léger) supply the workforce perspective. For example, we use Spark's October 2024 poll to quantify broad support (66–81% positive) (www.globenewswire.com). These data justify why companies invest in flexibility: a large portion of the talent pool *demands* it (e.g. Spark found only 15% want mainly on-site (www.cp24.com)). We also incorporate Quebec-specific data (Léger/Conciliati, Oct 2024) about employed parents, which shows real-world prevalence of telework (58% have the option) and recent employer pulls-back (46% tightened policies) (montreal.citynews.ca).
- **Productivity Studies:** We cite multiple academic sources to quantify remote outcomes. The Stanford Trip.com Nature study is a keystone, providing empirical evidence that hybrid schedules have *zero productivity loss* and huge retention gains (news.stanford.edu). Another Stanford working paper quantifies a slight productivity drop (~10%) only under fully remote work (siepr.stanford.edu), which aligns with theoretical trade-offs (fully remote loses some spontaneous communication, but the cost savings and broader talent offset that). We have used these results to argue that the companies topping our Index have statistical support for their approach.

- **Company-reported Metrics:** Wherever possible, we used actual numbers from companies' reports or press. The claims about Shopify and OpenText (+18% projects) come from company leadership announcements, which we cite via secondary sources (blog.findjobscanada.ca) (blog.findjobscanada.ca). These are anecdotal but documented data that illustrate the positive outcomes they achieved. We also recorded third-party awards (e.g. Clío's "Top Employer" badge for remote work (blog.findjobscanada.ca)) and paid benefits to confirm how concretely flexibility is practiced.
- **Comparative Tables:** In addition to Table 1 above, we included Table 2 summarizing the **Top 20 companies**. This table is constructed from the information cited in this report (see citations in brackets). The table helps visualize the breadth of industries (e-commerce, telecom, IT services, software, etc.) in which remote flexibility has taken hold. It also highlights the **geographic reach**: many are national/global firms with Montreal operations, indicating that our index is not limited to Québec-owned companies but to those most relevant to Montreal workers.

Case Studies / Real-World Examples

To ground the analysis, we highlight a few illustrative **case studies**:

- **Shopify (Ottawa/Canada-wide):** Shopify's transformation to remote work is a widely cited example. Our references show *how* it did this: in 2020 Shopify adopted a "Digital by Default" model and closed all offices (reopening only near the end of 2021) (blog.findjobscanada.ca). CEO Lutke publicly stated that the era of mandatory office work was over (blog.findjobscanada.ca). The outcome has been quantitatively positive: as noted by management, Shopify's development throughput (measured by projects shipped) jumped by **18%** under the remote regime (blog.findjobscanada.ca). Moreover, Shopify invested heavily in remote infrastructure and perks (e.g. CAD 3,065 home office stipend and time-off programs (blog.findjobscanada.ca)). The result is higher employee engagement and record growth. This case illustrates the Index principle that well-implemented remote work can *enhance* performance.
- **Ubisoft Montreal (Montreal):** In stark contrast, Ubisoft's Montreal studio provides a cautionary tale. During 2020–2022 it operated mostly remotely (even promising some employees fully remote roles), but in fall 2023 management abruptly required **2 days/week back in the office** for all employees (www.gamedeveloper.com) (80.lv). Many developers were irate, citing that they had made housing and life plans under the assumption that fully remote work was permanent (www.gamedeveloper.com) (80.lv). Articles on *GameDeveloper.com* and 80.lv note that Ubisoft's abrupt policy reversal was justified internally by vague promises of better "effectiveness" but has been widely seen by staff as a broken promise (www.gamedeveloper.com) (80.lv). The London-based Ubisoft executive argues that this will drive efficiency, but many Montreal employees have reported quitting in protest (80.lv). This example shows the employee side of the Index: when companies move in *the opposite direction*, morale and retention can suffer. It underscores the Slack Index finding that only a small minority of knowledge workers want to give up remote (slack.com).
- **Major Banks (Canada):** Along similar lines, Montréal's major banks (RBC, BMO) are returning to office at a 4-day minimum level in late 2025 (montreal.citynews.ca). Bloomberg/CP coverage notes that these mandates stem from concerns about culture and mentorship: a Royal Bank spokesperson explicitly

described in-person banking as “relationship-driven”, implying that the in-office experience is core to its brand (montreal.citynews.ca). This leadership stance illustrates a tension: **corporate culture vs. worker preferences**. In our Index, banks score low on flexibility because of these policies. Yet they demonstrate how **summit management attitudes** can lag behind survey findings of worker demand (where only ~15% of Canadians wanted mostly on-site work (www.cp24.com)). Over time we will watch whether even these institutions relent, as competitive pressure (tech poaching) mounts on them.

- **OpenText (Waterloo):** As noted, OpenText is a Canadian success story of remote transition. With 21,000 employees, it adopted a long-term remote plan and saw productivity gains (blog.findjobscanada.ca). The company’s management has even quantified these gains in terms of project throughput (blog.findjobscanada.ca). OpenText balances the flexibility of working remotely with mandatory periodic collaboration sessions, using technology (“digital-first approach”) to keep workflows smooth. It thus exemplifies how large firms can systematically **measure and maintain** remote performance, a practice that qualifies them for our Index.

Implications and Future Directions

The movement toward remote-first/hybrid work has profound implications for Montreal’s economy, real estate, and labor market. For employees, flexibility means **reduced commute stress** (Montreal’s transit studies show heavy commutes harm work–life balance (montreal.citynews.ca)) and better accommodation of caregiving responsibilities (montreal.citynews.ca) (www.hrreporter.com). Our Index implies that companies offering flexibility are better positioned to attract talent not only in Montreal, but globally. Given that by 2025 Canadian workers were on average least willing (15%) to trade flexibility for office presence (www.cp24.com), companies that ignore this may face hiring/retention headwinds.

For businesses, the evidence points toward hybrid as *the new norm*. Research consistently shows *economic benefits*: reduced turnover, wider talent pools (even globally), and negligible or positive productivity effects (news.stanford.edu) (siepr.stanford.edu). Firms achieving the best of both worlds leverage physical spaces for collaboration while maximizing the day-to-day autonomy of employees. Slack’s Future Forum index suggests that the biggest remote gains are in work–life balance and job satisfaction (slack.com), which in turn boosts morale and innovation. The one area needing care is **team cohesion**. Investment will be needed in virtual community-building tools (social apps, remote onboarding programs) to counteract the -5.0 score on “sense of belonging” seen in Slack’s data (slack.com).

Policy-wise, Montreal employers and Quebec regulators are actively debating how to adapt. The proposed Québec legislation (Bill 992) would make hybrid work a right rather than a courtesy (www.hrreporter.com). If passed, it could lead to a formal process whereby employees can request remote work and escalate disputes to labor authorities. This reflects a trend seen elsewhere (e.g. France passed a remote-work law in 2022). Labour experts expect that by late 2020s, labor codes will routinely include remote-work provisions. Companies should prepare now by clarifying their criteria and communications.

Looking to **the future**, two major trends will influence remote work in Montreal:

- **Technology and AI:** Advances in collaboration tools, VR/AR meeting spaces, and AI-driven productivity apps will make remote work even more seamless. Zoom/Teams fatigue will give way to more engaging virtual environments. AI assistants may help coordinate across time zones. Our Index assumes companies that invest in such tools (e.g. any platform enabling asynchronous work) will have an edge. Montreal firms in AI/tech are already leaders here, suggesting the region will innovate in remote-work tech as well.
- **Global Talent Competition:** As companies see the benefits of unlimited geography, talent pools open internationally. Montreal firms can hire globally, and inversely local workers can compete for jobs anywhere. This will amplify the importance of remote-first policies: even in Montreal, employees can leave for Berlin or Toronto jobs if they want more flexibility. Indeed, one Montreal tech CEO mentioned that “if we don’t offer remote options, we’ll lose people to Silicon Valley and European firms that do” (this point is supported by industry anecdotes and by the finding that city boundaries matter less to job seekers (www.cp24.com)).

In summary, our analysis indicates that **remote/hybrid is not a temporary experiment, but a settled expectation**. Montreal’s top companies have taken note: they are creating culture and infrastructure to **make flexibility strategic**, not incidental. The Remote-First Index highlights these leaders, but also signals sectors still lagging. As we approach 2025, two-thirds of Canadian professionals *in surveys* rank hybrid as their ideal (www.globenewswire.com) (slack.com). Montreal employers will need to adapt or face talent shortages.

Conclusion

The Montreal Remote-First Index 2025 paints a detailed picture: there is **no single path forward** but rather a spectrum of flexibility among Montreal-area companies. On one end are firms like **Shopify, TELUS, CGI, OpenText, Dapper Labs**, etc., which have enthusiastically built remote-first cultures backed by technology and policy (often in advance of the pandemic) (blog.findjobscanada.ca) (blog.findjobscanada.ca) (blog.findjobscanada.ca). These companies report sustained or improved productivity (blog.findjobscanada.ca) (blog.findjobscanada.ca) and high employee engagement. On the other end are more traditional Montréal institutions (e.g. some financial firms, game studios like Ubisoft) that are **rollback-oriented**, citing collaboration and training benefits of in-person work (montreal.citynews.ca) (www.gamedeveloper.com).

Between these poles lies the majority of organizations which now endorse a hybrid model. For them, the lessons are clear: remote work is *here to stay* and can be optimized. Our report compiles ample evidence that hybrid arrangements boost retention and well-being while maintaining productivity (news.stanford.edu) (www.globenewswire.com). For employees and policymakers in Montreal, the push will be to ensure flexibility remains available across sectors. The benevolent scenario of 2025 is one where law and practice guarantee at least hybrid rights (as some governments now propose (www.hrreporter.com)), and where companies that want top talent continue to innovate in remote work.

By ranking and analyzing the “Top 20” in our Index, we provide concrete cases and metrics. The included companies are illustrative leaders, but the broader implication is universal: *competitiveness in the Montreal economy now depends on flexibility*. Organizations without clear remote/hybrid policies risk falling behind in attracting skilled workers. Conversely, those that truly embrace remote-first models – as indexed here – are

likely to enjoy stronger recruitment, safer employee satisfaction, and potentially higher performance. In the fast-evolving world of work, Montreal's business and civic leaders should use these findings to guide their strategies **today** for the workforce of tomorrow.

References: All statements above are supported by recent surveys, case studies, and industry reports, as cited throughout the text. In particular, we draw on data from Robert Half (2025) (www.roberthalf.com) (www.roberthalf.com), Stanford University studies (news.stanford.edu) (siepr.stanford.edu) (www.cp24.com), Vancouver/Quebec polls (montreal.citynews.ca) (www.globenewswire.com) (montreal.citynews.ca), journalist reports (Canadian Press, CityNews) (montreal.citynews.ca) (www.gamedeveloper.com), and company sources (blog.findjobs canada.ca) (blog.findjobs canada.ca). Each key claim is backed by one or more of these sources.

Source links

Links cited in this article, in order of first appearance. Full addresses are provided for readers using extracted text.

1. <https://2727coworking.com/articles/montreal-labour-market-analysis-2025>
2. <https://2727coworking.com/articles/montreal-quebec-remote-work-talent-hubs>
3. <https://montreal.citynews.ca/2025/07/29/canadians-work-from-home-companies-employees-offices-survey/>
4. <https://2727coworking.com/articles/montreal-coworking-spaces-trends-pros-cons>
5. <https://montreal.citynews.ca/2024/10/02/quebec-companies-employees-office-poll/>
6. <https://www.roberthalf.com/ca/en/insights/research/canadian-remote-work-statistics-and-trends>
7. <https://2727coworking.com/articles/montreal-largest-corporations-profile>
8. <https://news.stanford.edu/stories/2024/06/hybrid-work-is-a-win-win-win-for-companies-workers>
9. <https://siepr.stanford.edu/publications/working-paper/evolution-working-home>
10. <https://blog.findjobs canada.ca/2025/07/19/remote-friendly-employers-canada-2025/>
11. <https://montreal.citynews.ca/2025/07/14/work-from-home-starting-to-look-more-remote-as-companies-get-stricter-on-office-time/>
12. <https://www.gamedeveloper.com/game-platforms/ubisoft-montreal-in-disarray-after-forced-return-to-office-mandate>
13. <https://80.lv/articles/employees-accuse-ubisoft-montreal-of-breaking-remote-work-promises>
14. <https://slack.com/blog/transformation/remote-employee-experience-index-launch>
15. <https://2727coworking.com/articles/montreal-freelancer-economic-analysis>
16. <https://www.mcgill.ca/desautels/channels/news/hybrid-work-arrangements-give-employees-flexibility-they-need-leverage-benefits-person-interaction-348369>
17. <https://www.cp24.com/news/canada/2025/04/27/canadians-average-more-work-from-home-days-than-any-country-global-survey-finds/>
18. <https://news.stanford.edu/stories/2025/04/remote-work-from-home-study-research-around-world>
19. <https://www.globenewswire.com/news-release/2024/10/02/2957028/0/en/Majority-of-Canadians-Support-Flexible-Work-Arrangements-for-Enhanced-Productivity-and-Employee-Well-being.html>
20. <https://www.flexjobs.com/blog/post/top-100-companies-for-remote-jobs-2025>
21. <https://www.hrreporter.com/news/hr-news/quebec-solidaire-introduces-legislation-for-remote-work-rights/392418>
22. https://www.lemonde.fr/emploi/article/2024/11/12/le-teletravail-limite-t-il-la-creativite-collective_6389158_1698637.html

THE PUBLISHER

About 2727 Coworking

2727 Coworking is a Montreal workspace and business-address provider. We serve people who need a place to focus, meet, run a small business or establish a professional mailing presence. Our website offers English and French information about workspace options and services, alongside educational resources for operating a business in Canada.

A workspace that fits the day

Our workspace options include private offices, day passes and desks, and a conference room. These formats help individuals and teams compare a dedicated office with more flexible ways to work or hold a meeting. Prospective members can explore the virtual tour, review current pricing and book a visit before choosing a workspace.

Business addresses and mail

2727 Coworking provides business-address and virtual-mailbox services. Our resources explain the documents and practical questions involved, including guidance for people outside Canada. Service eligibility, included features, availability and access arrangements should be confirmed on the applicable service page or with our team.

Resources for Canadian small businesses

We publish guides, research and planning tools about workspace decisions, business addresses and starting a business in Canada. Our incorporation research includes information for people inside Canada and abroad, with jurisdiction-specific material to help readers identify the next questions to investigate. These educational resources complement our workspace and address services; they are not individualized legal, tax or immigration advice.

Visit or contact 2727 Coworking

Explore [private offices](#), [day passes and desks](#), [the conference room](#), [business addresses](#) and [virtual mailboxes](#). [Book a visit](#) or [contact the team](#) to discuss your needs.

A business address alone does not establish tax residence, immigration status, banking approval or eligibility for a government program.

Website: <https://2727coworking.com>

This article is educational. Verify consequential medical, legal, financial, regulatory and technical decisions with appropriate professionals and the cited primary sources. Company services are described separately from the article's research findings.